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C O N F I D E N T I A L VIENNA 8448

E.O. 11652: GDS

TAGS: UNIDO, AFIN

SUBJECT: REVISED UNIDO PROGRAM BUDGET FOR 1976-77

REF: VIENNA 8197

1. FOLLOWING POINTS, SOME OF WHICH EMERGED FROM LUNCHEON MEETING WITH UNIDO SECRETARIAT CHIEF OF BUDGET SECTION PICHLER MAY BE HELPFUL IN CONNECTION WITH UPCOMING EXAMINATION OF UNIDO'S REVISED 1976-77 PROGRAM BUDGET. PICHLER IS SCHEDULED TO ACCOMPANY KHANE TO ACABQ HEARING.

2. FOR PURPOSES OF PRODUCING REVISED 1976-77 BUDGET NEW YORK BUDGET DIVISION ALLOWED UNIDO A PROGRAM GROWTH OVER PREVIOUS 30TH GA APPROPRIATIONS FOR THIS PERIOD OF BETWEEN 4.5 AND 5.5 PERCENT ON THE GROUNDS THAT UNIDO WAS "A SPECIAL CASE" WITHIN THE UN PROGRAM BUDGET GIVEN THE TASKS ASSIGNED TO IT BY THE LIMA CONFERENCE. AS PREVIOUSLY REPORTED, THE PROGRAM INCREASE RESULTING FROM THE ZERO-BASED RESTATEMENT OF UNIDO'S PROGRAM BUDGET AMOUNTS TO 6.3 PERCENT. THIS SUBSTANTIALLY INCREASED LEVEL OF UNIDO'S BUDGET WAS NOT OBJECTED TO BY NEW YORK AS SUCH. IT REQUIRED UNIDO ONLY TO JUSTIFY THE PROPOSED EXPENDITURES WITH DETAILED BACK UP INFORMATION ON HOW THE RESOURCES REQUESTED WOULD BE UTILIZED, E.G., HOW IT PROPOSED TO UTILIZE

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THE SUBSTANTIAL INCREASES REQUESTED FOR CONSULTANTS.

3. THE DOLLAR-SCHILLING RATE USED TO RECALCULATE THE BUDGET WAS 18.45. IN RECENT MONTHS THE DOLLAR HAS SIGNIFICANTLY DEPRECIATED FROM THIS RATE AND UNIDO NOW FORESEES THE NEED TO RECALCULATE ITS REQUIREMENTS. AT THIS TIME PICHLER REGARDS A RATE OF 17.50 AS THE MINIMUM FOR SUCH RECALCULATION (ACTUALLY THE DOLLAR-SCHILLING RATE HAS BEEN BELOW THIS FIGURE). ON THIS BASIS PICHLER ESTIMATES THAT ANOTHER \$1.1 MILLION WILL HAVE TO BE ADDED TO THE ALREADY PROPOSED INCREASE OF SOME \$3 MILLION.

4. SIXTY ADDITIONAL POSTS ARE BEING REQUESTED OF WHICH 27 WOULD BE FINANCED FROM THE REGULAR BUDGET. THE BUDGET ESTIMATES FOR THESE POSTS ARE ON THE BASIS OF ONE-QUARTER OF THE BIENNium, SO THAT THE FULL FINANCIAL IMPACT OF THIS INCREASE IN STAFF WILL APPEAR ONLY IN THE 1978-79 BUDGET.

5. WE HAVE NOT BEEN ABLE TO ESTABLISH WHETHER THE ZERO-BASED PROGRAM BUDGET EXERCISE RESULTED IN THE ELIMINATION OR POSTPONEMENT OF SPECIFIC SUBSTANTIVE ACTIVITIES SIMULTANEOUSLY WITH INTRODUCTION OF NEW ELEMENTS INTO THE PROGRAM. IT MIGHT BE DESIRABLE TO DETERMINE WHETHER KHANE IS ABLE TO GIVE EXAMPLES OF ACTIVITIES PREVIOUSLY ENGAGED IN BY UNIDO WHICH HAVE BEEN DOWNGRADED IN ORDER BETTER TO FOCUS UNIDO'S PROGRAM OF WORK ON ACTIVITIES CALLED FOR BY THE LIMA CONFERENCE, PURSUANT TO PRESUMED INTENT OF GA RES 3533.

6. AS REGARDS THE SUBSTANTIAL INCREASE REQUESTED FOR CONSULTANT FUNDS, PICHLER SAID THAT THE BACK-UP WORKSHEETS PREPARED BY THE SECRETARIAT GIVE DETAILED INFORMATION ON HOW THE MONIES WOULD BE USED, FOR WHAT STUDIES AND WHICH CONSULTANTS. IN RESPONSE TO OUR REQUEST TO HAVE A LOOK AT THESE, PICHLER SAID THEY WERE CONFIDENTIAL.

7. WITH RESPECT TO THE REQUEST FOR AN ADDITIONAL
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\$225,000 FOR OFFICIAL TRAVEL, THE FOLLOWING MAY BE USEFUL AS BACKGROUND INFORMATION IN PROBING UNIDO'S UTILIZATION OF SUCH MONIES: (A) UNIDO SENT FOUR PROFESSIONALS TO ATTEND A RECENT INTER-AGENCY MEETING ON LANGUAGE ARRANGEMENTS - PRINTING IN ROME; THE IAEA SENT ONLY ONE STAFF MEMBER, (B) A RECENT MEETING IN WASHINGTON OF UN PUBLIC INFORMATION OFFICERS WAS ATTENDED BY TWO UNIDO STAFF

MEMBERS; INTERNAL COMMENT IN THE SECRETARIAT SUGGESTS THAT THE SENIOR OF THESE TWO OFFICERS INSISTED ON ALSO GOING, ALTHOUGH HE IS NOT IMMEDIATELY RESPONSIBLE FOR UNIDO'S PUBLIC INFORMATION SERVICES SECTION AND THE ORGANIZATION COULD HAVE BEEN EFFECTIVELY REPRESENTED AT THE MEETING SOLELY BY THE RESPONSIBLE OFFICER. THERE IS EVIDENCE THAT TRAVEL MONEY IS WASTED EVEN WHERE THE PROGRAM OBJECTIVES OF THE TRAVEL ARE HIGHLY DESIRABLE, BECAUSE OF FAILURE TO PREPARE FOR FIELD MISSIONS BY GOOD STAFF AND LIAISON WORK WITH THE HOST GOVERNMENTS SO THAT FIELD TRIPS ARE PRODUCTIVE. A CONFIDENTIAL REPORT ON A RECENT FIELD MISSION TO SEVEN AFRICAN COUNTRIES DESIGNED TO DETERMINE WHETHER THE RECIPIENT GOVERNMENTS WERE INTERESTED IN A LENGTHY LIST OF PROJECTS BEING PROPOSED BY UNIDO, WHICH REPORT HAS COME INTO THE POSSESSION OF THE MISSION, SHOWS THAT FOR MANY OF THE COUNTRIES VISITED LITTLE OR NO ADVANCE PREPARATION WAS UNDERTAKEN FOR THE MISSION'S VISIT EITHER THROUGH THE UNDP RESREP OR THE LOCAL SENIOR INDUSTRIAL DEVELOPMENT ADVISER WITH THE INEVITABLE RESULT THAT THE MISSION CONTRIBUTED LITTLE OR NOTHING IN RESPECT OF PROGRESS IN THIS MATTER. (MISSION POSSESSION OF THIS REPORT, WHICH IS BEING CLOSELY HELD, SHOULD NOT BE DISCLOSED TO AVOID PREJUDICING OUR SOURCES OF INFORMATION AND POSITION IN THE ORGANIZATION OF THE AUTHOR OF THE REPORT.)

8. IN CONNECTION WITH SPECIFICS OF UNIDO'S TABLE OF ORGANIZATION FOLLOWING SITUATION IS OF INTEREST. POSITION OF CHIEF OF GENERAL SERVICES SECTION - A POST OF CONSIDERABLE INTEREST TO US BECAUSE IT CONFIDENTIAL

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EXERCISES BROAD RESPONSIBILITIES OVER EXPENDITURES OF SUBSTANTIAL AMOUNTS OF MONEY AND HAS BEEN OCCUPIED BY A SENIOR AMERICAN OFFICER SINCE UNIDO'S REORGANIZATION - HAS SINCE 1971 BEEN GRADED AT THE D-1 LEVEL PURSUANT TO THE RECOMMENDATIONS OF THE UN ADMINISTRATIVE MANAGEMENT SURVEY. ALTHOUGH THE RESPONSIBILITIES OF THE POST HAVE SINCE INCREASED, THE EXECUTIVE DIRECTOR UPON REORGANIZATION OF UNIDO AND THE TRANSFER OF THE PRESENT INCUMBENT INTO THE POST REDUCED IT TO P-5 LEVEL. HIS EXPLANATION HAS BEEN THAT HE WISHED TO USE THE D-1 POST ELSEWHERE. IN THIS CONNECTION, TINBRELL, DIRECTOR IN THE NY OFFICE OF GENERAL SERVICES IN A MEMORANDUM TO THE DIRECTOR OF THE BUDGET DIVISION OF OCT. 30, 1975, EXPRESSED HIS INABILITY TO UNDERSTAND THE BASES FOR THIS DOWNGRADING. THIS SITUATION THREATENS

A LOSS OF INTEREST ON THE PART OF THE AMERICAN
NATIONAL IN A POSITION THAT IS IMPORTANT AS
REGARDS CLOSE CONTROL OF UNIDO EXPENDITURES. THE
POSITIONS OF THE TWO SISTER SECTIONS OF THE DIVISION
OF ADMINISTRATION - FINANCIAL SERVICES AND PERSONNEL
SERVICES - ARE BOTH GRADED AT D-1. STIBRAVY

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